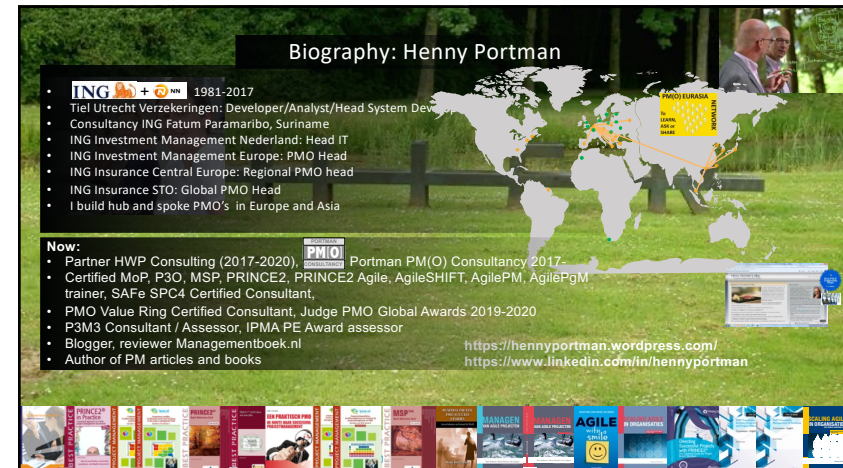
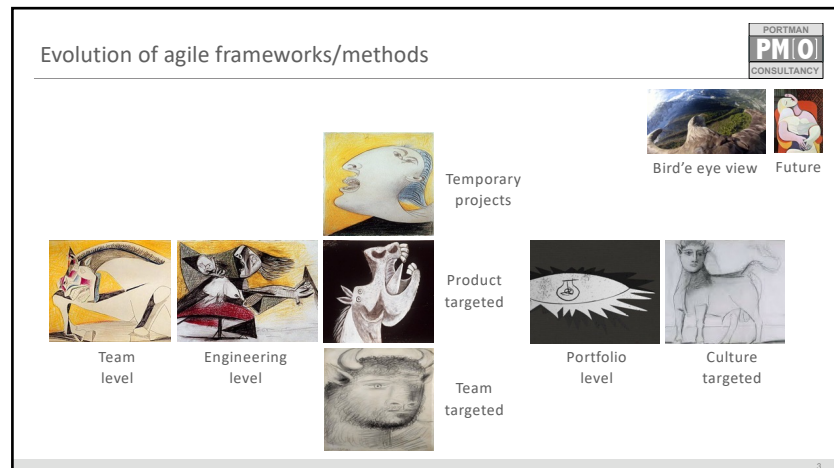




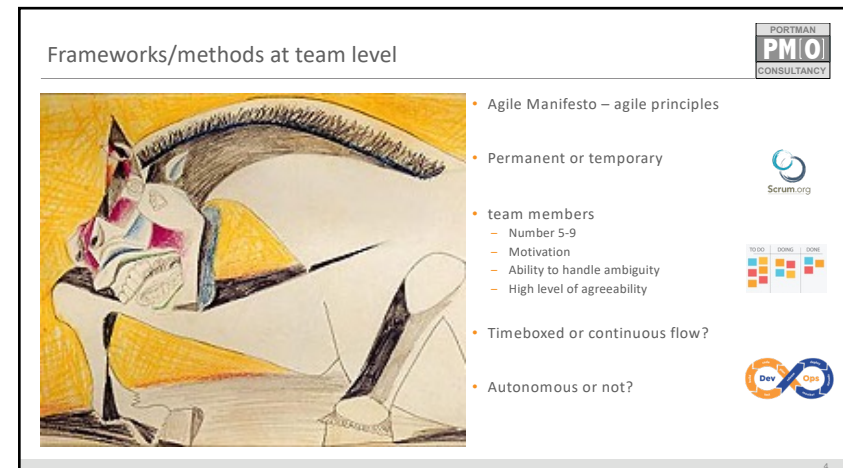
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Frameworks/methods at engineering level



- A framework/method is not enough
- Manifesto for Software Craftmanship
- Suitable environment
 - Cloud (e.g., Azure MS, AWS)
 - CI/CD
 - Microservices architecture
- Engineering skills
 - Environment skills
 - Tool skills
 - Different way of working: e.g., test driven development, pair programming, refactoring



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Temporary projects and programmes


- Agile: we bring the initiative to the team
- What if there is no team to accept the initiative?
- Or the team can't implement the change?
- We have to build a team and
- Bring the team to the initiative
- Who builds the team?
- A Project or Programme Manager!





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Product targeted frameworks/methods




- Team of teams: one product
 - Dunbar number
- Coordination, dependencies
- Cadence, synchronization
- All involved in planning or representatives
- Single or multiple horizons:
 - one timebox or multi-level timeboxes
- One backlog or cascaded backlogs
- One product owner or hierarchy of product owners
- Team of team of teams




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Team targeted frameworks/methods



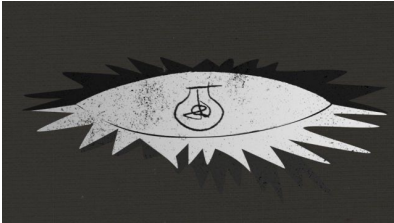
- Autonomous, independent teams
- Multiple teams, multiple (sub) products
- No cadence
- Dedicated product owner




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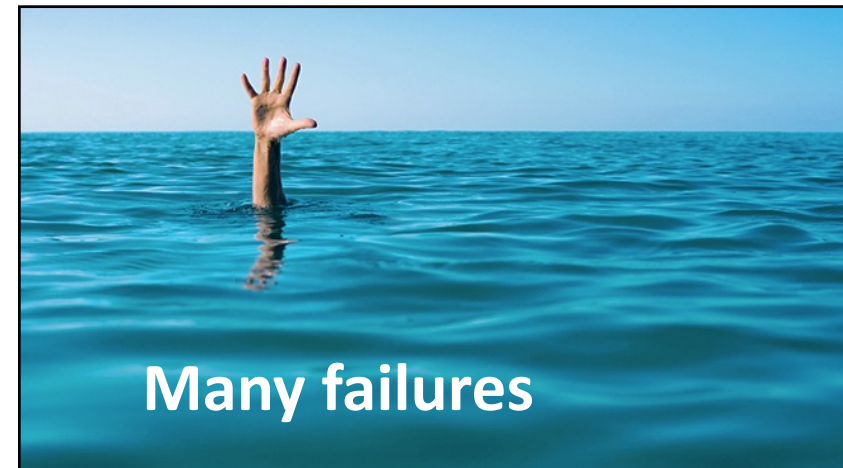
Frameworks/methods at portfolio level



- Traditional, agile, hybrid
- Integrated framework/method (team, product, portfolio) or specialized framework/method
- Prioritization: Multi Criteria analysis, MoSCoW, WSJF (relative estimation)
- 3 horizons of McKinsey



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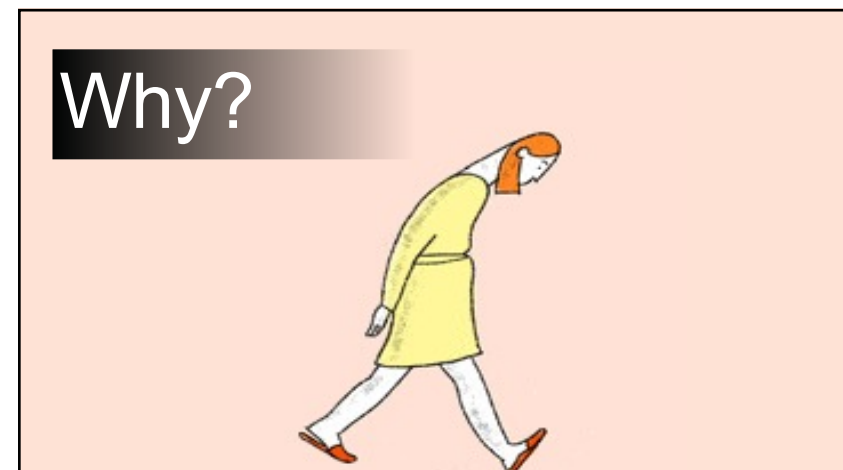
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CHAOS resolution by agile versus waterfall

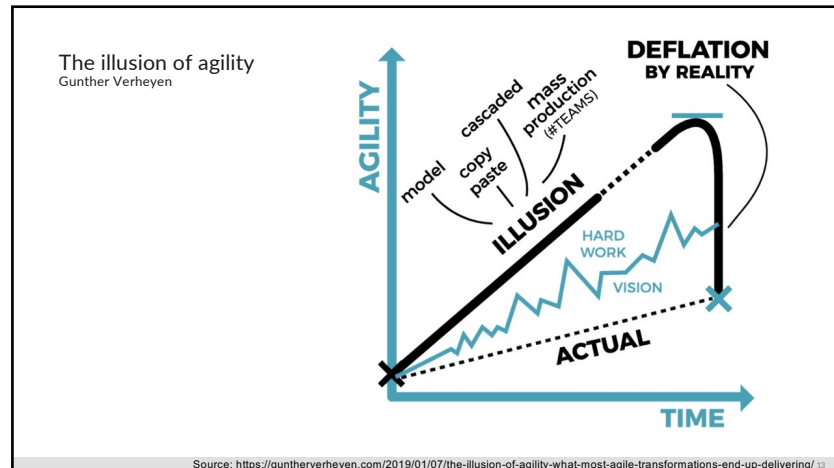
Size	method	Successful	Challenged	Failed
All size Projects	Agile	42%	47%	11%
	Non-agile	13%	59%	28%
Large size projects	Agile	19%	47%	25%
	Non-agile	8%	47%	36%
Small size projects	Agile	59%	36%	5%
	Non-agile	45%	46%	9%

Source: Standish Group CHAOS Report 2020: Beyond Infinity

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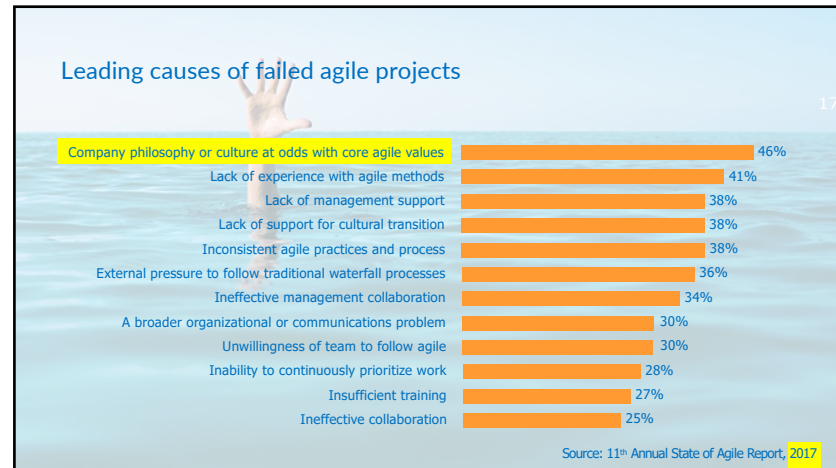
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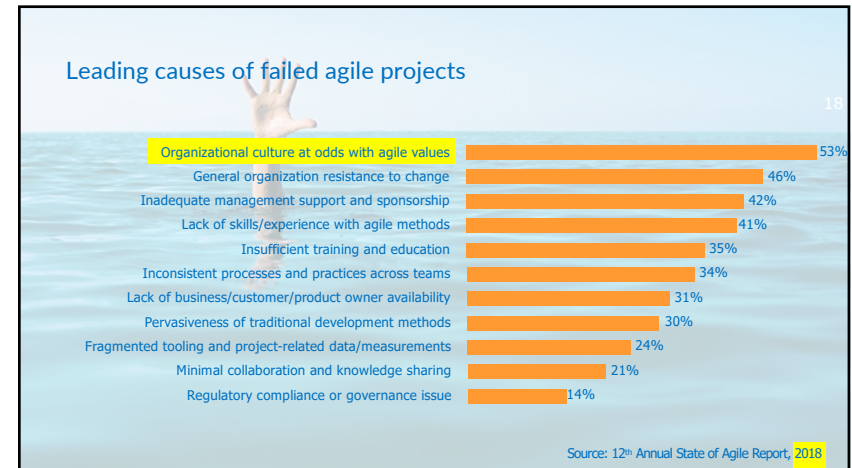
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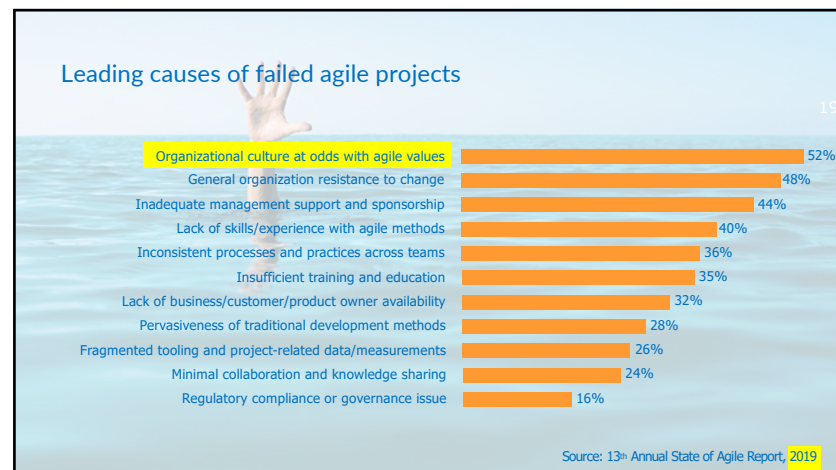
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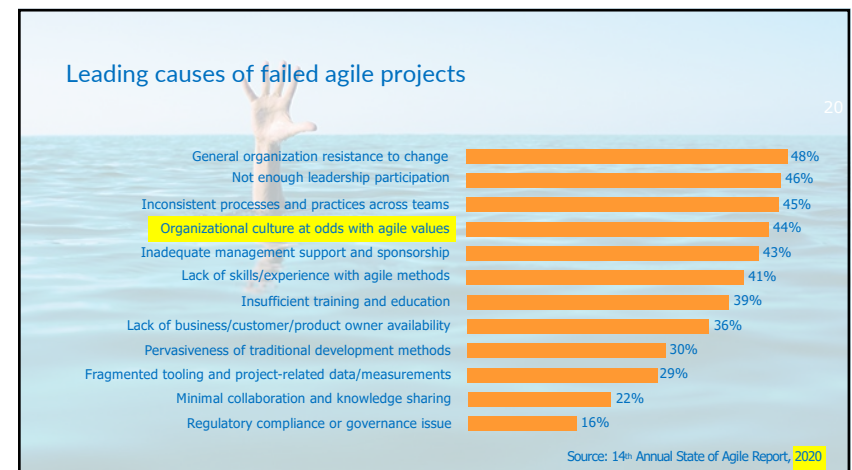
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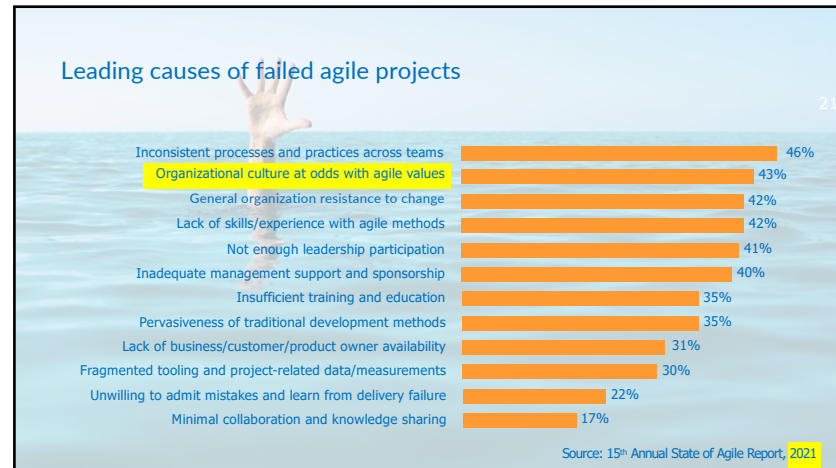
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Culture targeted frameworks/methods

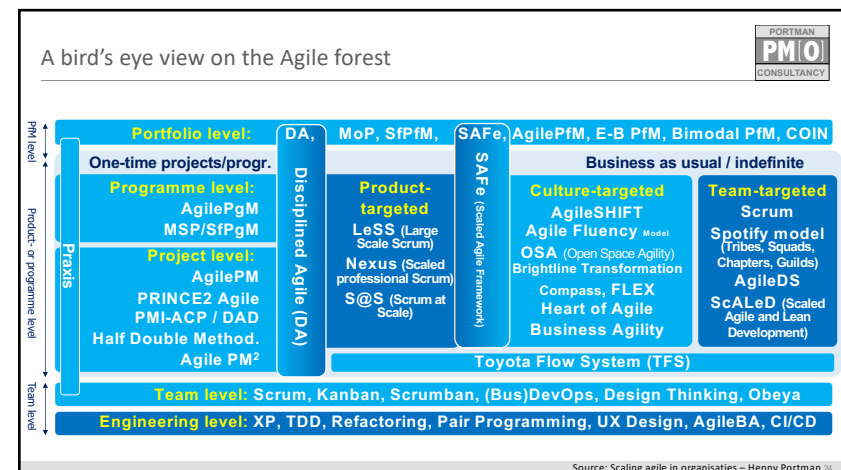
- To avoid agile transition failure
- Agile culture, agile mindset
- Psychological safety
- Decentralized decision making
- Organization wide, not only IT
- Helps to create uniformity, rhythm and roles

AgileSHIFT | OPENSOURCE AGILITY

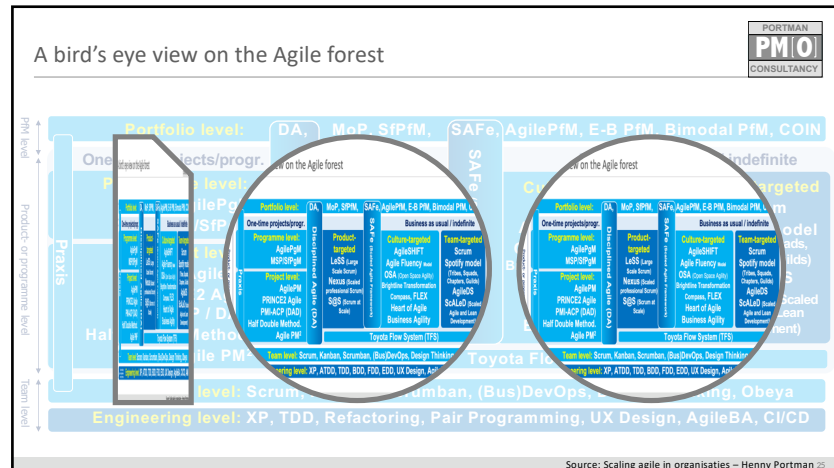
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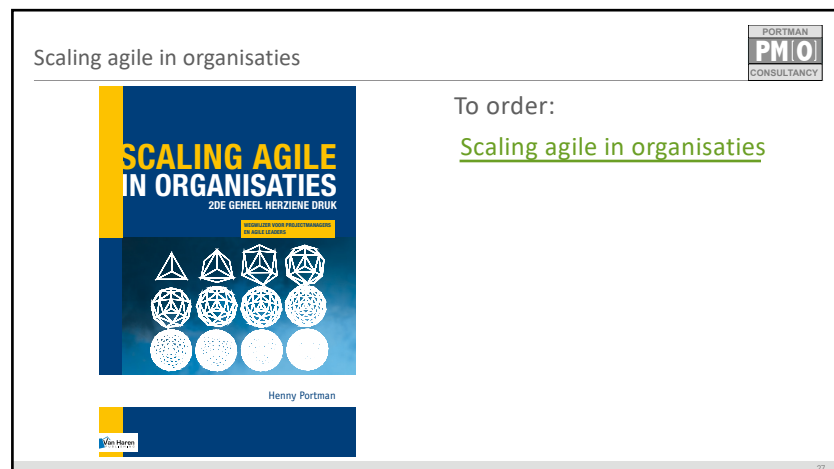
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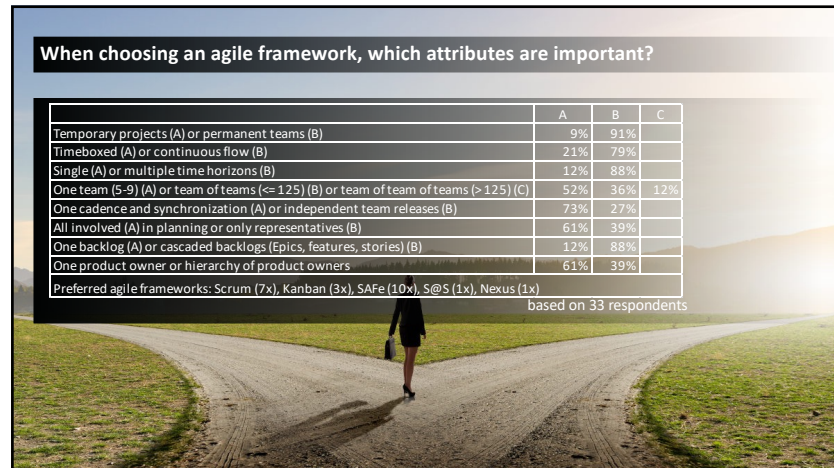
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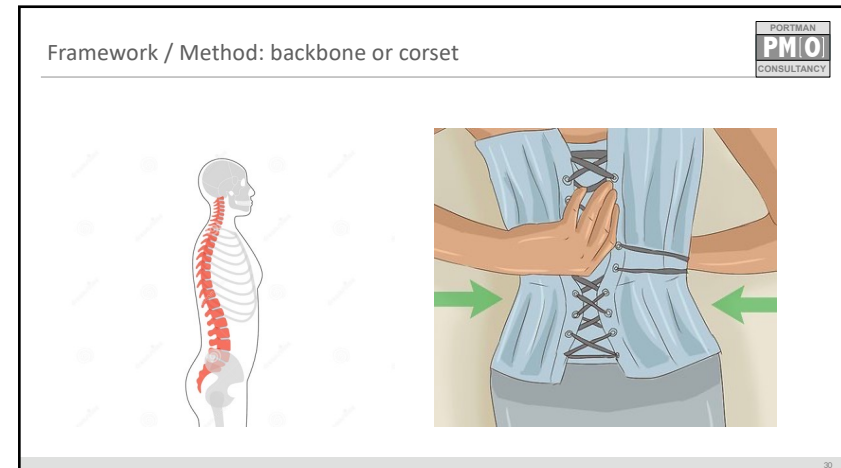
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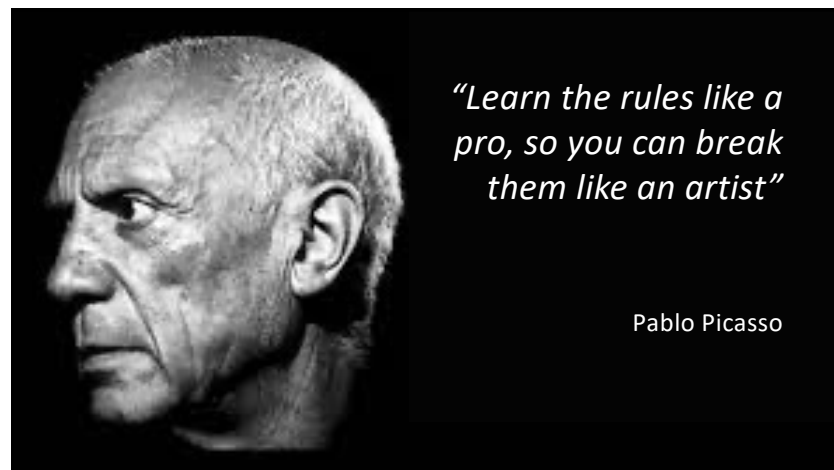
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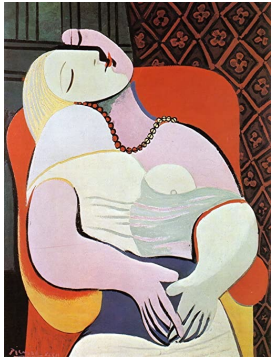


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A dream



- More and more frameworks or methods
- Will the method war ever stop?
- What will be the next hype: Architecture driven, data driven, AI driven methods
- Use common sense
- It are the people and not the framework
- Start at the leadership level to create an agile mindset
- Be an agile pragmatic in stead of an agile purist
- Take practices that suit the situation
- Have fun

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On request I can give (agile) project, programme, portfolio management or PMO training classes or project board awareness workshops, grasp sessions scaling agile, P3M3 maturity scans, et cetera.

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